TransAlta Tri Leisure Centre

SPRUCE GROVE • STONY PLAIN • PARKLAND

2023 Budget

September 2022 | trileisure.com

Budget Overview

- TLC PEAK Priorities
- 2023 Key Objectives
- Detailed Budget
  - Revenues
  - Expenses
- Cost Recovery
- Capital and Infrastructure
- Breakdown of Municipal Contribution
- Operating
- Capital
- Infrastructure
- Summary

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Peak Priorities

Personnel
Engaging Stakeholders
Asset Management
Key Service Levels

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2023 Objectives

Employee Engagement, Safety, Development and Recognition

- Internal Staff Satisfaction Survey
- Health and Safety Advisor
- Scholarship Program

Customer Experience, Safety & Stakeholder Engagement

- Expanded self-serve & online opportunities
- Locker Retrofit – Phase 2
- Enhanced security cameras

Building Enhancements & Upgrades

- Evaporative Condenser and Cooling Tower
- Facility Audit
- Preschool Room Upgrade – Phase 2
- Program Space flooring and furniture
- Pool Headwall and Starting Blocks

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Operating Overview

- Revenues - $5,871,073
- Operating Expense (less depreciation) - $8,023,732
- Operational Cost Recovery – 73.17%

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2023 Revenues

Earned Revenues	Approved 2022 Budget	Draft 2023 Budget
Memberships, Passes and Admissions	2,302,849	2,751,485
Programs and Services	1,079,760	1,180,300
Facility Rentals and Events	996,800	1,073,800
Administration (miscellaneous)	847,588	865,488
Total Revenues (excluding municipal operating contribution)	5,226,997	5,871,073

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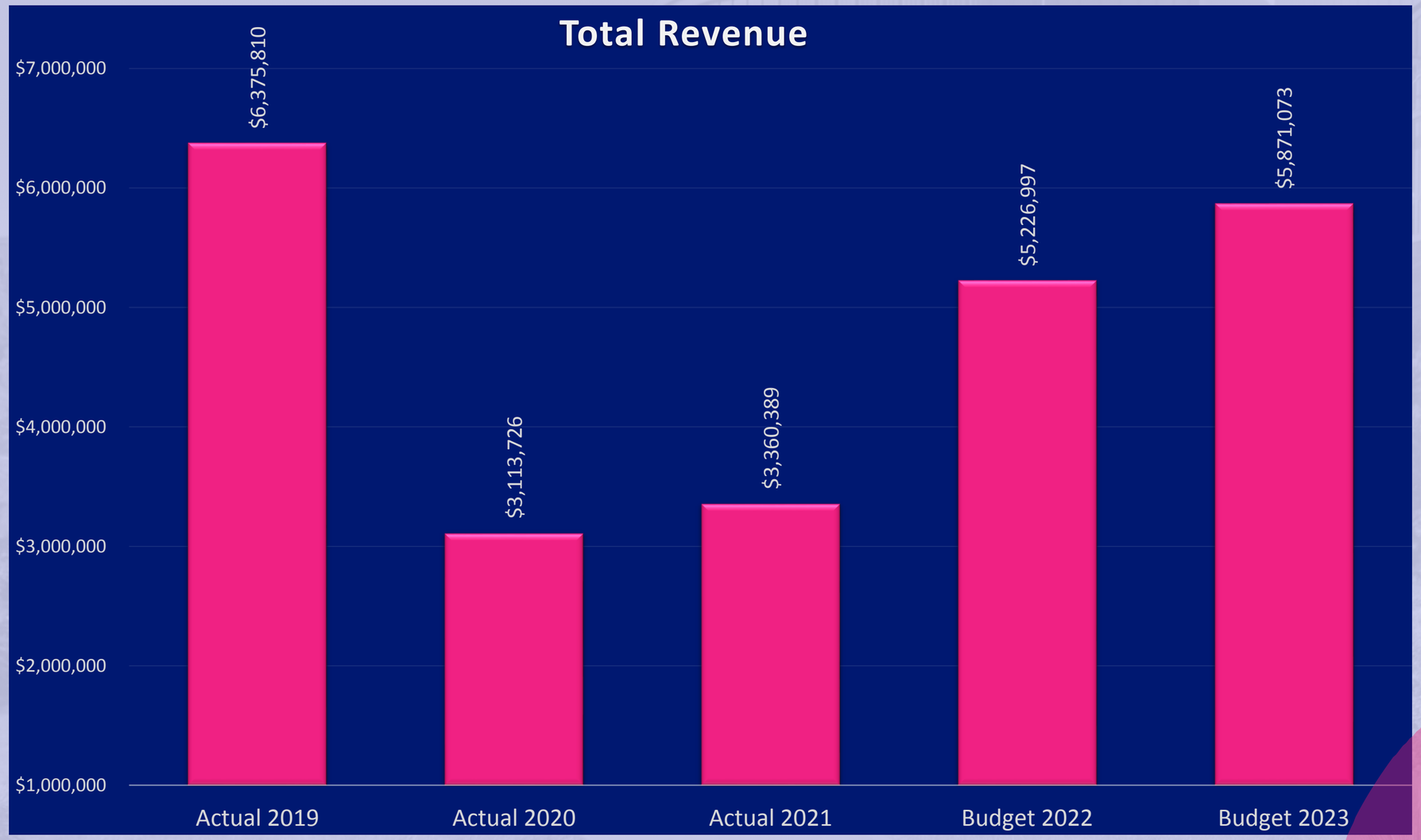
5 Year Revenue Comparison



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2023 Expenses (excluding depreciation)

Expenses	Approved 2022 Budget	Draft 2023 Budget
Salaries and Benefits	4,034,265	4,684,287
Materials, Goods, Supplies	2,226,269	2,276,765
Utilities	962,000	1,062,680
Total Expenses	7,222,534	8,023,732

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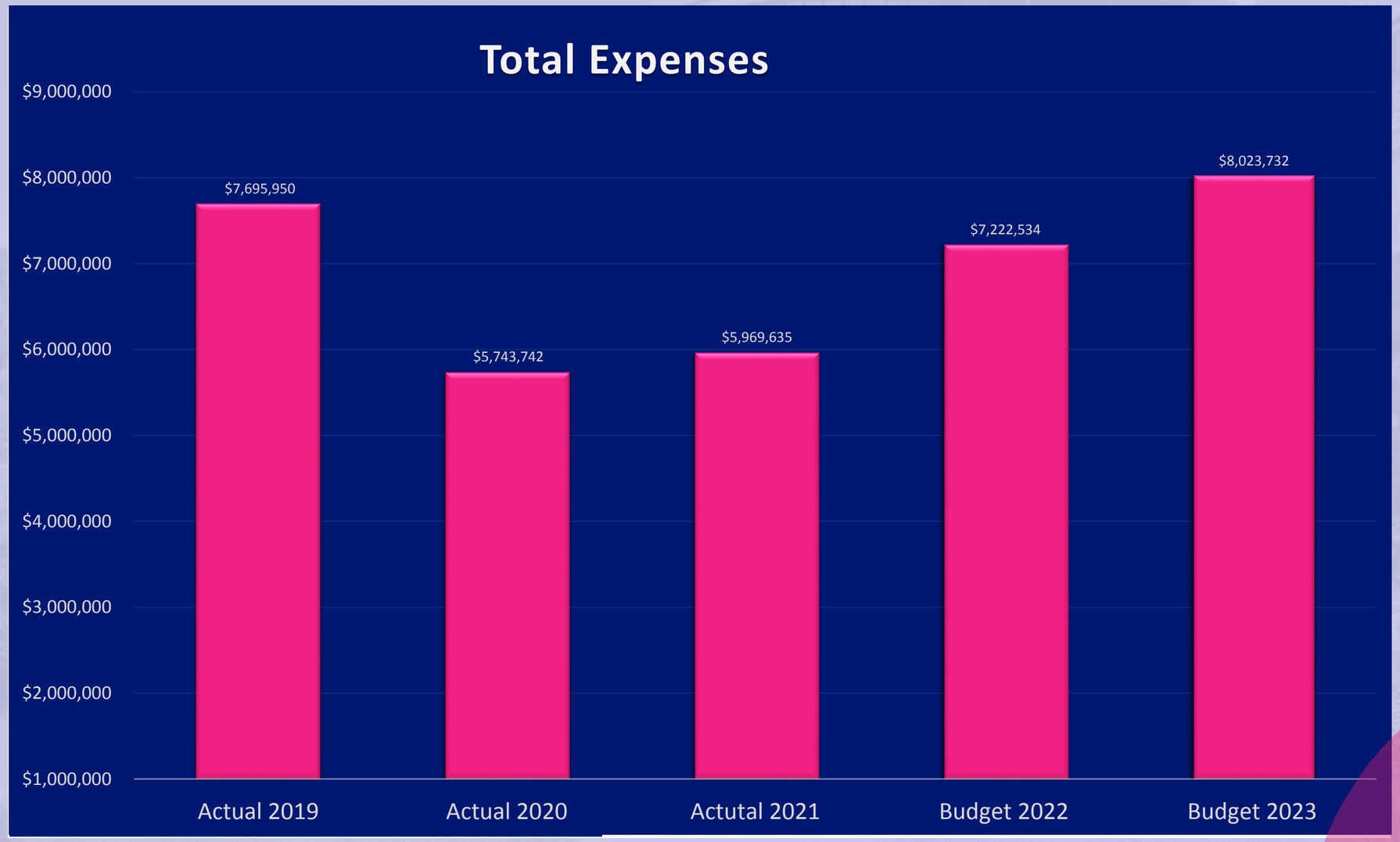
5 Year Expense Comparison



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Cost Recovery 2023 – 73.17%

YEAR	BUDGETED COST RECOVERY	ACTUAL COST RECOVERY
2019	78.73%	77.95%
2020	77.87%	54.51%
2021	74.48%	56.10%
2022	72.37%	
2023	73.17%	

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Capital Budget Funding Request

2023 Request = $355,950

- Skid Steer
- Concourse Soft Seating
- Gravel Spreader
- Ice Edger
- Pool Access Stairs
- Annual Fitness Equipment Replacement
- Enhanced security cameras

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Infrastructure Funding Request

2023 Request = $646,750

- Facility Audit
- Locker Retrofit – Phase 2
- Preschool Program Space Upgrades – Phase 2
- Multi-purpose room (new) flooring and amenities
- Parking lot maintenance
- Pool pumps (rebuild)
- Pool Headwall and starting blocks

Municipal Contribution Summary

Municipal Contribution	Approved Budget 2022	Draft Budget 2023
Operating	1,995,537	2,152,658
Capital/lifecycle	0	355,950
Infrastructure	364,875	646,750
Total Municipal Contribution	2,360,412	3,155,358

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2023 Budget Summary

- Internally generated revenues have increased by 10.29%
- Expenses have increased by 8.92%
- Municipal operating contribution increased by 7.87%
- Operating cost recovery of 73.17%

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Thank You!